

(a subsidiary of **uac** of nigeria plc)

1, Henry Carr Street, P.M.B 21097, Ikeja, Lagos State, Nigeria Telephone: +234-8077281600 E-mail: info@livestockfeedsplc.com website: www.livestockfeedsplc.com Regd. Number - RC. 3315

BRANCHES:

IKEJA MILL 1, Henry Carr Street, P.M.B. 21097, Ikeja Tel: 08077281527



ABA MILL 12, Industrial Layout P.M.B. 7119, Aba Tel: 08077281492

NORTHERN OPERATIONS Km 17 Zawan Roundabout Zawan, Jos South Plateau State Tel: 08077281465



ONITSHA OPERATIONS No 15a Pokobros Avenue Off Atani Road, Onitsha Anambra State Tel: 08077257575

FINANCIAL STATEMENTS 30 JUNE 2021

Board of Directors: Joseph I. D. Dada (Chairman), Adegboyega Adedeji (Managing Director) Abayomi Adeyemi, Adebolanle Badejo, Daniel Obaseki, Bolarin Okunowo

LIVESTOCK FEEDS PLC STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 30TH JUNE 2021

| | Note | 3 months to June 2021 N'000 | 6 month to June 2021 8'000 | 3 months to June 2020 N°000 | 6 months to June 2020 №000 |
|--|-----------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|
| Revenue from contracts with customers | 4 | 3,646,057 | 7,001,744 | 2,451,492 | 4,919,611 |
| Cost of sales | 7i | (3,252,345) | (6,199,510) | (2,191,383) | (4,415,110) |
| Gross profit | | 393,712 | 802,234 | 260,109 | 504,501 |
| Other operating income | 8 | 4,288 | 9,606 | 26,759 | 46,750 |
| Selling and Distribution expenses Expected Credit Loss | 7ii 17 | (35,108) (8,548) | (91,423) (15,977) | (70,421) - | (137,346) (17,223) |
| Administrative expenses | 7iii | (120,727) | (224,920) | (98,823) | (175,977) |
| Operating profit | | 233,617 | 479,520 | 117,624 | 220,705 |
| Interest revenue | 9 | - | - | 90 | 180 |
| Finance Expense | 10 | (58,486) | (114,363) | (38,537) | (82,153) |
| Profit before tax | 11 | 175,131 | 365,157 | 79,177 | 138,731 |
| Income tax expense | 12 | (13,748) | (27,236) | (25,337) | (44,394) |
| Profit after taxation | | 161,383 | 337,921 | 53,841 | 94,337 |
| Other comprehensive income | | - | - | - | - |
| Total comprehensive income for the year, net of ta | x | 161,383 | 337,921 | 53,841 | 94,337 |
| Earnings per share(Kobo) | | | | | |
| Basic earnings for the year attributable to ordinary equity holders | 13 | 5.38 | 11.26 | 2.64 | 3.14 |
| Diluted, earnings for the year attributable to ordinary equity holders | 13 | 5.38 | 11.26 | 2.64 | 3.14 |
| The notes on pages 6 to 45 are integral part of this fin | | | | | |

LIVESTOCK FEEDS PLC STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2021

| Assets | Note | 2021 N '000 | 2020 N '000 |
|---------------------------------------|------|---------------------------|---------------------------|
| Non-current assets | | | |
| Property, plant and equipment | 14 | 825,872 | 835,562 |
| Intangible assets | 15 | 1,738 | - |
| Total non-current assets | | 827,609 | 835,562 |
| Current assets | | | |
| Inventories | 16 | 4,145,311 | 5,096,943 |
| Trade and other receivables | 17 | 376,495 | 366,323 |
| Refund assets | 17 | 10,943 | 10,147 |
| Prepayments | 18 | 64,110 | 50,507 |
| Other financial assets | 19.2 | 20,668 | 20,668 |
| Cash and short term deposit | 19 | 381,153 | 93,991 |
| Total current assets | | 4,998,680 | 5,638,578 |
| Total assets | | 5,826,289 | 6,474,140 |
| Equity | | | |
| Issued capital | 20 | 1,500,000 | 1,500,000 |
| Share premium | 20 | 693,344 | 693,344 |
| Revenue reserves | | 217,355 | (120,566) |
| Total equity | | 2,410,699 | 2,072,778 |
| Current liabilities | | | |
| Trade and other payables | 21 | 861,618 | 2,332,999 |
| Refund liabilities | 21.2 | 12,440 | 11,194 |
| Income tax payable | 12 | 27,395 | 43,034 |
| Dividend Payable | 22 | 20,768 | 20,768 |
| Interest-bearing loans and borrowings | 23 | 2,493,367 | 1,993,367 |
| Total current liabilities | | 3,415,589 | 4,401,362 |
| Total liabilities | | 3,415,589 | 4,401,362 |
| Total equity and liabilities | | 5,826,289 | 6,474,140 |

The Financial statements was approved and authorised for issue by the Board of Directors on 22nd July,2021 and was signed on its behalf by:

1 1

Chairman Dr. Joseph Dada FRC/2016/APCON/00000014735

Managing Director Mr. Adedeji Adegboyega FRC/2020/003/00000021439

Finance Manager Mr. Adekunle Adepoju FRC/2013/ICAN/00000004478

The notes on pages 6 to 45 are integral part of this financial statements.

LIVESTOCK FEEDS PLC STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30TH JUNE 2021

| At 1 January 2020 Profit for the year Other comprehensive income Total comprehensive income, net of tax At 30 June 2020 | Issued capital (Note 20) N ⁴ 000 1,500,000 - | Share premium (Note 20) N'000 693,344 | Revenue reserves <u>N</u> ⁴ 000 (623,752) 94,337 | Total equity N '000 1,569,592 94,337 |
|---|--|---|--|---|
| | 1,500,000 | - 693,344 | 94,337 (529,415) | 94,337 1,663,929 |
| At 1 January 2021 | 1,500,000 | 693,344 | (120,566) | 2,072,778 |
| Profit for the year | | - | 337,921 | 337,921 |
| Other comprehensive income | | - | - | - |
| Total comprehensive income, net of tax At 30 June 2021 | - | - | 337,921 | 337,921 |
| | 1,500,000 | 693,344 | 217,355 | 2,410,699 |

The notes on pages 6 to 45 are part of this financial statements.

LIVESTOCK FEEDS PLC STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 JUNE 2021

| | Note | 2021 N '000 | 2020 N '000 |
|---|--------------|---------------------------|---------------------------|
| Operating activities | | | |
| Profit before tax | | 365,157 | 138,731 |
| Depreciation of property, plant and equipment | 14 | 77,238 | 79,250 |
| Amortisation of intangible assets | 15 | 217 1 | - |
| Gain on disposal of property, plant and equipment | 8 | (195) | - |
| Expected credit loss | 7 iii | 15,977 | 17,223 |
| Finance cost | 10 | 114,363 | 82,153 |
| Interest revenue | 9 | - | (180) |
| Government grant | | - | (39,853) |
| Working capital adjustments: | | | |
| Decrease/(Increase) in inventories | | 951,633 | 480,097 |
| Decrease/(Increase) in trade and other receivables | | (26,149) | (191,299) |
| Decrease/(Increase) in prepayments and other assets | | (14,399) | 57,749 |
| Decrease in trade and other payables | | (1,470,134) | (466,945) |
| Cash (used in)/ generated from operating activities | | 13,708 | 156,927 |
| Income tax paid | 12 | (42,875) | (6,277) |
| Net cash (used in)/flows from operating activities | | (29,167) | 150,650 |
| Investing activities | | | |
| Interest received | 9 | - | 180 |
| Proceeds from disposal of PPE | Ũ | 195 | - |
| Purchase of property, plant and equipment | 14 | (69,504) | (10,375) |
| Net cash flows used in investing activities | | (69,308) | (10,195) |
| | | | |
| Financing activities | | | |
| Interest paid | 10 | (114,363) | (42,300) |
| Proceed from borrowing | 23 | 500,000 | 297,636 |
| Loan Repayment | 23 | - | (300,000) |
| Net cash flows from/(used in) financing activities | | 385,637 | (44,664) |
| Increase/(decrease) in cash and cash equivalents | | 287,161 | 95,791 |
| Cash and cash equivalents at 1 January | | 93,991 | 60,672 |
| Cash and cash equivalents at 30 June 2021 | 19 | 381,152 | 156,463 |
| • | | • | ÷ |

The notes on pages 6 to 45 are part of this financial statements.

1. Corporate information

Livestock Feeds PIc was incorporated on 20th March,1963 and commenced business on 20th May, 1963. The Company was quoted on the Nigerian Stock Exchange in 1978. The Company is engaged principally in the manufacturing and marketing of animal feeds and concentrates. The registered office of the Company is located at 1 Henry Carr Street, Ikeja Lagos.

2. Significant accounting policies

2.1 Basis of preparation

The financial statements of the Company have been prepared in accordance with International Financial Reporting Standards(IAS 34) as issued by the International Accounting Standards Board (IASB), the requirements of the Financial Reporting Council of Nigeria Act No 6, 2011 and the provisions of the Companies and Allied Matters Act 2020.

The financial statements have been prepared on a historical cost basis. The financial statements are presented in Naira which is the Company's functional currency and all values are rounded to the nearest thousand (N'000), except when otherwise indicated.

2.2 Summary of significant accounting policies

a) Current versus non-current classification

The company presents assets and liabilities in the statement of financial position based on current/non-current classification. An asset is current when it is:

- Expected to be realised or intended to be sold or consumed in the normal operating cycle
- · Held primarily for the purpose of trading

Expected to be realised within twelve months after the reporting period Or

• Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in the normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period Or

There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

2.2 Summary of significant accounting policies

b) Fair value measurement

The company measures its financial instruments at fair value at each reporting date. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability
- Or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value
- measurement is unobservable

For assets and liabilities that are recognised in the financial statements at fair value on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

c) Revenue from contracts with customers

The company is into agricultural business for the manufacturing and marketing of animal feeds and concentrates.

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. The Company has generally concluded that it is the principal in its revenue arrangements, because it typically controls the goods or services before transferring them to the customer.

The company has applied IFRS 15 practical expedient to a portfolio of contracts (or performance obligations) with similar characteristics since the Company reasonably expects that the accounting result will not be materially different from the result of applying the standard to the individual contracts. The Company has been able to take a reasonable approach to determine the portfolios that would be representative of its types of customers and business lines. This has been used to categorise the different revenue stream detailed below.

The disclosures of significant accounting judgements, estimates and assumptions relating to revenue from

contracts with customers are provided in Note 3.

At contract inception, the Company assesses the goods or services promised to a customer and identifies as a performance obligation each promise to transfer to the customer either:

- a good or service (or a bundle of goods or services) that is distinct; or
- a series of distinct goods or services that are substantially the same and that have the same pattern of transfer to the customer.

2.2 Summary of significant accounting policies - continued

Revenue from contracts with customers - continued

The company has identified one distinct performance obligations:

| Performance Obligation | When Performance Obligation is Typically Satisfied | When Payment is Typically Due | How Standalone Selling Price is Typically Estimated |
|------------------------|--|----------------------------------|---|
| Animal feeds | | | |
| | Upon delivery (point in time) | Within 90 days of delivery | Not applicable |
| | When control of the feeds passes to the customer; typically upon delivery | Within 90 days of delivery | |

Contract for the sale of feeds and concentrates begins when goods have been delivered to the customer and revenue is recognised at the point in time when control of the goods has been transferred to the customer, generally on delivery of the goods. The normal credit term is 90 days upon delivery.

The company considers whether there are other promises in the contract that are separate performance obligations to which a portion of the transaction price needs to be allocated (if any). In determining the transaction price for the sale of feeds and concentrates, the Company considers the existence of significant financing components and consideration payable to the customer (if any).

i. Significant financing component

The Financial statements was approved and authorised for issue by the Board of Directors on and was signed on its behalf by:

ii. Variable consideration

If the consideration in a contract includes a variable amount, the Company estimates the amount of consideration to which it will be entitled in exchange for transferring the goods to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

Volume incentives and trade discounts

When customers meet a set target in a particular month the Company gives a volume incentive. Trade discounts that range between 16%-20% are given to customers which is determined at the inception of the contract.

2.2 Summary of significant accounting policies - continued

Revenue from contracts with customers - continued

Rights of return

Some contracts for the sale of Animal feeds provide customers with a right of return and volume rebates. When a contract provides a customer with a right to return the goods within a specified period, the consideration received from the customer is variable because the contract allows the customer to return the products. The Company used the expected value method to estimate the goods that will not be returned. For goods expected to be returned, the Company presented a refund liability and an asset for the right to recover products from a customer separately in the statement of financial position.

Principal vs Agent consideration

When another party is involved in providing goods or services to its customer, the Company determines whether it is a principal or an agent in these transactions by evaluating the nature of its promise to the customer. The Company is a principal and records revenue on a gross basis if it controls the promised goods or services before transferring them to the customer. However, if the Company's role is only to arrange for another entity to provide the goods or services, then the Company is an agent and will need to record revenue at the net amount that it retains for its agency services.

PRACTICAL EXPEDIENTS REVENUE RECOGNITION

Practical expedients [Extract]

LSF has elected to make use of the following practical expedients:

· LSF opted for the use of one year or less practical expedients for significant financing component.

•LSF applies the practical expedient in paragraph 121 of IFRS 15 and does not disclose information about remaining performance obligations that have original expected durations of one year or less.

Other income

This comprises majorly profit from sale of plant and equipment, sales of sack, government grant and so on.

Income arising from disposal of items of plant and equipment and scraps is recognised at the time when proceeds from the disposal has been received by the Company. The profit on disposal is calculated as the difference between the net proceeds and the carrying amount of the assets.

d) Taxes

Current income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity or in other comprehensive income. Current income tax is the estimated income tax payable on taxable income for the year, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous years.

2.2 Summary of significant accounting policies - continued Current income tax - continued

Current income tax relating to items recognised directly in equity is recognised in equity and not in the statement of profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax assets and liabilities are recognised where the carrying amount of an asset or liability differs from its tax base. Deferred taxes are recognized using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes (tax bases of the assets or liability). The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities using tax rates enacted or substantively enacted by the reporting date.

Deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

The company offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Value added tax (VAT)

Expenses and assets are recognised net of the amount of Value added tax (VAT), except:

- When the Value added tax (VAT) incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the Value added tax (VAT) is recognised as part of the cost of acquisition of the asset or as part of the expense item, as applicable
- When receivables and payables are stated with the amount of Value added tax (VAT) included

The net amount of value added tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

e) Foreign currencies

In preparing the financial statements of the Company, transactions in currencies other than the entity's presentation currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions.

Foreign exchange gains and losses resulting from the settlement of such transactions and from the re-translation of unsettled monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss and other comprehensive income.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

f) Cash dividend

The Company recognises a liability to pay a dividend when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the corporate laws of Nigeria, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity. However, where interim dividend is declared by the Board, it is recognised in the liability pending the approval of the shareholders. Dividends for the year that are approved after the statement of financial position date are disclosed as an event after the statement of financial position date.

2.2 Summary of significant accounting policies - continued

g) Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. The cost of property, plant and equipment includes expenditures that are directly attributable to the acquisition of the asset. Property, plant and equipment under construction are disclosed as capital work-in-progress.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as a separate item of property, plant and equipment and are depreciated accordingly. Subsequent costs and additions are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. Capital work in progress are uncompleted projects and they are not depreciated.

All other repairs and maintenance costs are charged to the statement of profit or loss and other comprehensive income during the financial period in which they are incurred. Depreciation is recognised so as to write off the cost of the assets less their residual values over their useful lives, using the straight-line method on the following bases:

Major overhaul expenditure, including replacement spares and labour costs, is capitalised and amortised over the average expected life. The depreciation rates include:

| | % per annum |
|-----------------------|-------------|
| Leasehold Land | 3 |
| Building | 3 |
| Machinery & Equipment | 12.5 |
| Motor Vehicle | |
| - Automobile | 25 |
| - Truck | 12.5 |
| Computer Equipment | 33.3 |
| Office equipment | 20 |

The estimated useful lives, residual values and depreciation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefit is expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss within 'other operating income' in the year that the asset is derecognised.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end, with the changes in estimates accounted for prospectively.

h) Intangible assets

Computer software

Purchased computer software is capitalised on the basis of costs incurred to acquire and bring into use the specific software. These costs are amortised on a straight line basis over the useful life of the asset. Computer software are purchased from the third parties. They are measured at cost less accumulated amortisation and accumulated impairment losses.

Expenditure that enhances and extends the benefits of computer software beyond their original specifications and lives, is recognised as a capital improvement cost and is added to the original cost of the software. All other expenditure is expensed as incurred.

Amortisation is recognised in the profit/loss on a straight-line basis over the estimated useful life of the software, from the date that it is available for Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from its use or disposal. Gains or losses arising from derecognition of an intangible assets, measured are as the difference between the net disposal proceeds and the carrying amount of the assets, are recognised in statement of profit or loss and other comprehensive income when the asset is derecognised.

2.2 Summary of significant accounting policies - continued

i) Financial instruments - initial recognition and subsequent measurement

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

i) Financial assets

No changes were made in the objectives, policies or processes for managing capital during the periods ended 31 March 2020 and 2019.

Initial recognition and measurement

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined under IFRS 15. Refer to the accounting policies in section (c) Revenue from contracts with customers.

In order for a financial asset to be classified and measured at amortised cost, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level.

The company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognised on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortised cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

Financial assets at amortised cost (debt instruments)

- The company measures financial assets at amortised cost if both of the following conditions are met:
- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows

And

The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

2.2 Summary of significant accounting policies - continued

i) Financial assets- Continued

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

The Company's financial assets at amortised cost includes trade receivables, and receivables from other related parties.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognised (i.e., removed from the Company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired
 - Or
 - The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

Impairment of financial assets

The company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms (if any).

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

For receivables from related parties (non-trade), and staff loans, the Company applies general approach in calculating ECLs. It is the company's policy to measure ECLs on such asset on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL.

The company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

The company calculates ECLs based on a three probability-weighted scenarios to measure the expected cash shortfalls, discounted at an approximation to the EIR. A cash shortfall is the difference between the cash flows that are due to an entity in accordance with the contract and the cash flows that the entity expects to receive.

The mechanics of the ECL calculations are outlined below and the key elements are, as follows:

- PD The Probability of Default is an estimate of the likelihood of default over a given time horizon.
- The Exposure at Default is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after
 the reporting date, including repayments of principal and interest, whether scheduled by contract or otherwise.

LGD The Loss Given Default is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference
 LGD between the contractual cash flows due and those that the Company would expect to receive, including from the realization of any collateral. It is usually expressed as a percentage of the EAD.

When estimating the ECLs, the Company considers three scenarios (a base case, an upside, a downside). Each of these is associated with different PDs, EADs and LGDs. In its ECL models, the Company relies on a broad range of forward looking information as economic inputs, such as:

- GDP growth
- Oil price
- Exchange rate
- Inflation rate

ii) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, or payables, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The company's financial liabilities include trade and other payables, loans and borrowings.

Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category also includes derivative financial instruments entered into by the Company that are not designated as hedging instruments in hedge relationships as defined by IFRS 9. Separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments.

Gains or losses on liabilities held for trading are recognised in the statement of profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IFRS 9 are satisfied. The Company has not designated any financial liability as at fair value through profit or loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

2.2 Summary of significant accounting policies - continued

iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

j) Inventories

Inventories are stated at the lower of cost and net realisable value, with appropriate provisions for old and slow moving items. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Cost is determined as follows:-

Raw materials

Raw materials which includes purchase cost and other costs incurred to bring the materials to their location and condition are valued using weighted average cost.

Finished goods

Cost of direct materials and labour plus a reasonable proportion of overheads absorbed by manufacturing based on normal levels of activity.

Spare parts and consumables

Spare parts which are expected to be fully utilized in production within the next operating cycle and other consumables are valued at weighted average cost after making allowance for obsolete and damaged stocks.

k) Impairment of non-financial assets

Further disclosures relating to impairment of non-financial assets are also provided in the following notes:

| • | Disclosures for significant assumptions | Note 3 |
|---|---|---------|
| • | Property, plant and equipment | Note 14 |
| • | Intangible assets | Note 15 |

The company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated.

An assessment is made at each reporting date to determine whether there is an indication that previously recognised impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the statement of profit or loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

2.2 Summary of significant accounting policies - continued

I) Cash and bank balances

Cash and short-term deposits in the statement of financial position comprise cash at banks and on hand and short-term highly liquid deposits with a maturity of three months or less, that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and bank balances, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

m) Provisions

A provision is recognized only if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. The provision is measured at the best estimate of the expenditure required to settle the obligation at the reporting date.

Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small. The company's provisions are measured at the present value of the expenditures expected to be required to settle the obligation.

n) Government grant

Benefits accruing to the Company on government assisted loans granted at a below market rate of interest is treated as a government grant. The benefit of such a government assisted loan is the difference between market rate of interest and the below market rate applicable to the government assisted loan. The grant so measured is recognised as income in the financial statements.

o) Pension and other post-employment benefits

i) Defined contribution scheme - pension

In line with the provisions of the Nigerian Pension Reform Act, 2014, Livestock Feeds Plc has instituted a defined contributory pension scheme for its employees. The scheme is funded by fixed contributions from employees and the Company at the rate of 8% by employees and 10% by the Company of total emolument, invested outside the Company through Pension Fund Administrators (PFAs) of the employees choice.

The company has no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employees' service in the current and prior periods.

The matching contributions made by Livestock Feeds Plc to the relevant PFAs are recognised as expenses when the costs become payable in the reporting periods during which employees have rendered services in exchange for those contributions. Liabilities in respect of the defined contribution scheme are charged against the profit of the period in which they become payable.

Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

2.2 Summary of significant accounting policies - continued

p) Leases

The company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

i) Right -of-use-assets (ROU)

The company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Rightof-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

The company has no Right of Use Assets as at 1 January 2021 and 30 June 2021 because existing leases are classified as short-term leases.

ii) Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

The company has no lease liability as at 1 January 2021 and 30 June 2021 because all existing leases have been prepaid.

iii) Short-term leases

The company applies the short-term lease recognition exemption to its short-term leases assets i.e Land and warehouses (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). Lease payments on short-term leases are recognised as expense on a straight-line basis over the lease term.

2.3 New and amended standards and interpretations

Amendments to IFRSs that are mandatorily effective for the current year

In the current year, the Enterprise has applied a number of amendments to IFRSs issued by the International Accounting Standards Board (IASB) that are mandatorily effective for an accounting period that begins on or after 1 January 2020.

2.3 New and amended standards and interpretations- Continued

Amendments to IFRS 3: Definition of a Business

The amendment to IFRS 3 Business Combinations clarifies that to be considered a business, an integrated set of activities and assets must include, at a minimum, an input and a substantive process that, together, significantly contribute to the ability to create output. Furthermore, it clarifies that a business can exist without including all of the inputs and processes needed to create outputs. These amendments had no impact on the financial statements of the Enterprise, but may impact future periods should the Enterprise enter into any business combinations.

Amendments to IFRS 7, IFRS 9 and IAS 39 Interest Rate Benchmark Reform

The amendments to IFRS 9 and IAS 39 Financial Instruments: Recognition and Measurement provide a number of reliefs, which apply to all hedging relationships that are directly affected by interest rate benchmark reform. A hedging relationship is affected if the reform gives rise to uncertainty about the timing and/or amount of benchmark-based cash flows of the hedged item or the hedging instrument. These amendments have no impact on the financial statements of the Enterprise as it does not have any interest rate hedge relationships.

Amendments to IAS 1 and IAS 8 Definition of Material

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Enterprise.

Amendment to IFRS 16-Covid-19-Related Rent Concessions

Amendment to IFRS 16 Leases provide relief to lessees from applying the IFRS 16 guidance on lease modifications to rent concessions arising as a direct consequence of the covid-19 pandemic. A lessee may elect not to assess whether a covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification.

It applies only to rent concessions occurring only if all of the following conditions are met:

• The change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change.

Any reduction in lease payments affects only payments originally due on or before 30 June 2021 (for example, a rent concession would meet this condition if it results in reduced lease payments before 30 June 2021 and increased lease payments that extend beyond 30 June 2021).
There is no substantive change to other terms and conditions of the lease.

However, this standard does not have an impact on the client in the year.

New and revised IFRS Standards in issue but not yet effective

At the date of authorisation of these financial statements, the Enterprise has not applied the following new and revised IFRS Standards that have been issued but are not yet effective. The Enterprise intends to adopt these standards, if applicable when they become effective.

(i) Amendement to IFRS 17

Insurance Contracts (Effective for annual periods beginning on or after 1 January 2023)

2.3 New and amended standards and interpretations - continued

IFRS 17 Insurance Contracts

In May 2017, the IASB issued IFRS 17 Insurance Contracts (IFRS 17), a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, IFRS 17 will replace IFRS 4 Insurance Contracts (IFRS 4) that was issued in 2005. IFRS 17 applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply. The overall objective of IFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in IFRS 4, which are largely based on grandfathering previous local accounting policies, IFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of IFRS 17 is the general model, supplemented by:

• A specific adaptation for contracts with direct participation features (the variable fee approach)

• A simplified approach (the premium allocation approach) mainly for short-duration contracts

IFRS 17 is effective for reporting periods beginning on or after 1 January 2023, with comparative figures required. Early application is permitted, provided the entity also applies IFRS 9 and IFRS 15 on or before the date it first applies IFRS 17.

Amendments to IAS 1: Classification of Liabilities as Current or Non-current

In January 2020, the IASB issued amendments to paragraphs 69 to 76 of IAS 1 to specify the requirements for classifying liabilities as current or noncurrent. The amendments clarify:

- What is meant by a right to defer settlement
- That a right to defer must exist at the end of the reporting period
- That classification is unaffected by the likelihood that an entity will exercise its deferral right
- That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

The amendments are effective for annual reporting periods beginning on or after 1 January 2023 and must be applied retrospectively. The Enterprise is currently assessing the impact the amendments will have on current practice and whether existing loan agreements may require renegotiation.

Reference to the Conceptual Framework – Amendments to IFRS 3

In May 2020, the IASB issued Amendments to IFRS 3 Business Combinations - Reference to the Conceptual Framework. The amendments are intended to replace a reference to the Framework for the Preparation and Presentation of Financial Statements, issued in 1989, with a reference to the Conceptual Framework for Financial Reporting issued in March 2018 without significantly changing its requirements. The Board also added an exception to the recognition principle of IFRS 3 to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of IAS 37 or IFRIC 21 Levies, if incurred separately. At the same time, the Board decided to clarify existing guidance in IFRS 3 for contingent assets that would not be affected by replacing the reference to the Framework for the Preparation and Presentation of Financial Statements. The amendments are effective for annual reporting periods beginning on or after 1 January 2022 and apply prospectively.

Property, Plant and Equipment: Proceeds before Intended Use - Amendments to IAS 16

In May 2020, the IASB issued Property, Plant and Equipment — Proceeds before Intended Use, which prohibits entities deducting from the cost of an item of property, plant and equipment, any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the costs of producing those items, in profit or loss.

2.3 New and amended standards and interpretations - continued New and revised IFRS Standards in issue but not yet effective- Continued

The amendment is effective for annual reporting periods beginning on or after 1 January 2022 and must be applied retrospectively to items of property, plant and equipment made available for use on or after the beginning of the earliest period presented when the entity first applies the amendment. The amendments are not expected to have a material impact on the Enterprise.

Onerous Contracts - Costs of Fulfilling a Contract - Amendments to IAS 37

In May 2020, the IASB issued amendments to IAS 37 to specify which costs an entity needs to include when assessing whether a contract is onerous or loss-making. The amendments apply a "directly related cost approach". The costs that relate directly to a contract to provide goods or services include both incremental costs and an allocation of costs directly related to contract activities. General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract. The amendments are effective for annual reporting periods beginning on or after 1 January 2022. The Enterprise will apply these amendments to contracts for which it has not yet fulfilled all its obligations at the beginning of the annual reporting period in which it first applies the amendments.

IFRS 1 First-time Adoption of International Financial Reporting Standards – Subsidiary as a first-time adopter

As part of its 2018-2020 annual improvements to IFRS standards process, the IASB issued an amendment to IFRS 1 First-time Adoption of International Financial Reporting Standards. The amendment permits a subsidiary that elects to apply paragraph D16(a) of IFRS 1 to measure cumulative translation differences using the amounts reported by the parent, based on the parent's date of transition to IFRS. This amendment is also applied to an associate or joint venture that elects to apply paragraph D16(a) of IFRS 1. The amendment is effective for annual reporting periods beginning on or after 1 January 2022 with earlier adoption permitted.

IFRS 9 Financial Instruments – Fees in the '10 per cent' test for derecognition of financial liabilities

As part of its 2018-2020 annual improvements to IFRS standards process the IASB issued amendment to IFRS 9. The amendment clarifies the fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. An entity applies the amendment to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendment is effective for annual reporting periods beginning on or after 1 January 2022 with earlier adoption permitted. The Enterprise will apply the amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the entity first applies the amendment. The amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendments to financial liabilities that are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendment. The amendments are modified or exchanged on or after the beginning of the annual reporting period in which the entity first applies the amendment. The amendments are not expected to have a material impact on the Enterprise.

IAS 41 Agriculture – Taxation in fair value measurements

As part of its 2018-2020 annual improvements to IFRS standards process the IASB issued amendment to IAS 41 Agriculture. The amendment removes the requirement in paragraph 22 of IAS 41 that entities exclude cash flows for taxation when measuring the fair value of assets within the scope of IAS 41. An entity applies the amendment prospectively to fair value measurements on or after the beginning of the first annual reporting period beginning on or after 1 January 2022 with earlier adoption permitted. The amendments are not expected to have a material impact on the Enterprise.

3. Significant accounting judgements, estimates and assumptions

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Other disclosures relating to the Company's exposure to risks and uncertainties includes:

| • | Capital management | Note 6 |
|---|--|---------|
| • | Financial instruments risk management and policies | Note 26 |
| • | Sensitivity analyses disclosures | Note 26 |

3. Significant accounting judgements, estimates and assumptions - continued

Judgements

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

Determining the lease term of contracts with renewal - Company as lessee

The company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The company does not have lease contracts that include extension in the year under review.

Revenue from contracts with customers

The company applied the following judgements that significantly affect the determination of the amount and timing of revenue from contracts with customers:

Determining the timing of satisfaction of sales of feeds and concentrates The company concluded that revenue for sales of feeds and concentrates is to be recognised as a point in time; when the customer obtains control the goods. The company assess when control is transferred using the indicators below:

- The company has a present right to payment for the goods;
- The customer has legal title to the goods;
- The company has transferred physical possession of the asset and delivery note received;
- The customer has the significant risks and rewards of ownership of the goods; and
- The customer has accepted the goods

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

Impairment of non-financial assets

Impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The fair value less costs of disposal calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs of disposing of the asset. The fair value of the assets of is based on the market value. This is the price which an asset may be reasonably expected to be realised in a sale in a private contract. These estimates are most relevant to goodwill and other intangibles with indefinite useful lives recognised by the Company.

3. Significant accounting judgements, estimates and assumptions - continued

Provision for expected credit losses of trade receivables

The company uses a provision matrix to calculate ECLs for trade receivables. The provision rates are based on days past due for Companyings of various customer segments that have similar loss patterns (i.e., by product type, customer type and rating).

The provision matrix is initially based on the Company's historical observed default rates. The company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The company's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The information about the ECLs on the Company's trade receivables is disclosed in Note 17 and 26.4

Depreciation and carrying value of property, plant and equipment

The estimation of the useful lives of assets is based on management's judgement. Any material adjustment to the estimated useful lives of items of property and equipment will have an impact on the carrying value of these items.

Taxes

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

4. Revenue from contracts with customers

4.1 Disaggregated revenue information

Set out below is the disaggregation of the Company's revenue from contracts with customers:

| | For the period ended 30 June 2021 | | | | |
|--------------------------------------|-----------------------------------|-----------|---------|----------|-----------|
| Segments | Aba | Ikeja | Onitsha | Northern | TOTAL |
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Type of goods or service | | | | | |
| Sale of livestock feeds | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Total revenue from contracts with | | | | | |
| customers = | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Geographical markets | | | | | |
| Within Nigeria | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Outside Nigeria | - | | - | - | - |
| Total revenue from contracts with | | | | | |
| customers | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Timing of revenue recognition | | | | | |
| Goods transferred at a point in time | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Services transferred over time | - | - | - | - | - |
| Total revenue from contracts with | | | | | |
| customers | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |

4. Revenue from contracts with customers - Continued

4.1 Disaggregated revenue information - Continued

| | For the period ended 30 June 2020 | | | | |
|---|-----------------------------------|-----------|---------|-----------|-----------|
| Segments | Aba | Ikeja | Onitsha | Northern | TOTAL |
| | N'000 | N'000 | N'000 | N'000 | N'000 |
| Type of goods or service | | | | | |
| Sale of livestock feeds Total revenue from contracts with | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| customers | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| Geographical markets | | | | | |
| Within Nigeria | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| Outside Nigeria Total revenue from contracts with | | | | - | - |
| customers | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| Timing of revenue recognition | | | | | |
| Goods transferred at a point in time | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| Services transferred over time Total revenue from contracts with | | | | - | - |
| customers | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |

Performance obligations

Information about the Company's performance obligations are summarised below:

Sale of Animal feeds

The performance obligation is satisfied upon delivery of livestock feeds and payment is generally due within 30 to 90 days from delivery.

| Contract balances | | 2021 | 2020 |
|-------------------|----|-------------------|-------------------|
| | | N '000 | N '000 |
| Trade receivables | 17 | 254,317 | 123,727 |

Trade receivables are non-interest bearing and are generally on terms of 30 to 90 days. In 2021: N107.8 Million (2020: N91.82 million) was recognised as provision for expected credit losses on trade receivables.

5. Segment information

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision-maker has been identified as the Managing Director of Livestock Feeds Plc. The Managing Director with his leadership team members review the Company's internal reporting in order to assess performance and allocate resources. The directors have determined the operating segments based on these reports. Assessment of performance is based on operating profits of the operating segment that is reviewed by the Managing Director and his leadership team members. Other information provided to the Directors is measured in a manner consistent with that of the financial statements.

The company generated all its revenue in Nigeria. The company operates only in the Feed Milling industry hence all information on the statement of profit or loss and other comprehensive income and statement of financial position remains the same.

| | 2021 N'000 | 2020 N'000 |
|--------------------------------------|---------------|---------------|
| Revenue from contract with customers | 7,001,744 | 4,919,611 |
| Operating profit | 479,520 | 220,705 |
| Finance cost (Note 10) | (114,363) | (82,153) |
| Finance income (Note 9) | - | 180 |
| Profit before taxation | 365,157 | 138,731 |
| Income tax expense | (27,236) | (44,394) |
| Total assets | 5,826,289 | 6,474,140 |
| Total liabilities | 3,415,589 | 4,401,362 |

Revenue

The company (all segments) produces animal feeds which is 100% of its turnover. Other products include Vet Drugs which is bought from other Companies for marketing and sales and full fat which is manufactured by the Company. Analysis of sales for the year is as follows:

| | 2021 | 2020 |
|---------------------|-----------|-----------|
| | N'000 | N'000 |
| Aba | 1,328,461 | 723,903 |
| Ikeja | 4,209,762 | 2,502,654 |
| Onitsha Operations | 545,804 | 376,495 |
| Northern Operations | 917,717 | 1,316,559 |
| | 7,001,744 | 4,919,611 |

The company has four reportable segments based on location of the principal operations as follows:

Ikeja Onitsha Operations

Northern Operations

Segmental revenue and operating profit-30 June 2021

| | Aba | Ikeja | Onitsha | Northern | Total |
|---|-------------|-------------|---------------------|---------------------|----------------|
| | N'000 | N'000 | Operations N'000 | Operations N'000 | N'000 |
| From external customers | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Segment revenue | 1,328,461 | 4,209,762 | 545,804 | 917,717 | 7,001,744 |
| Cost of sales | (1,153,942) | (3,736,209) | (496,224) | (813,135) | (6,199,510) |
| Gross profit | 174,520 | 473,553 | 49,580 | 104,582 | 802,234 |
| Selling, marketing and distribution expense | (10,110) | (37,274) | (8,425) | (20,107) | (75,916) |
| Trading profit | 164,409 | 436,279 | 41,155 | 84,475 | 726,318 |
| Other income | 2,377 | 4,662 | - | 502 | 7,541 |
| Operating profit | 166,786 | 440,941 | 41,155 | 84,976 | 733,859 |
| Finance Cost | (23,450) | (85,165) | | (5,749) | (114,363) |
| Contribution to margin | 143,337 | 355,776 | 41,155 | 79,228 | <u>619,496</u> |

Aba

| 5. Segment information - continued Head Office | 2021 N'000 |
|---|---------------|
| Dividend income | 275 |
| Interest income | - |
| Laboratory income | 664 |
| Loss realised on Foreign currency | - |
| Insurance Claim | - |
| Gain on disposal of assets | 195 |
| Miscellaneous income | 608 |
| ITF Refund | - |
| Gain/Loss Realized Foreign Currency Revaluation | 322 |
| Expected credit loss | (15,977) |
| Administrative cost | (224,920) |
| Marketing Cost | (15,507) |
| Profit before tax | 365,157 |

Segment assets and liabilities- 30 June 2021

| Non-current assets | Head office | Aba | Ikeja | Onitsha Operations | Northern Operations | Total |
|---------------------------------|-------------|-----------|-----------|-----------------------|------------------------|-----------|
| | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| Property,plant and equipment | 336,962 | 234,760 | 241,369 | 6,391 | 6,391 | 825,872 |
| Intagible assets | 1,738 | - | - | - | - | 1,738 |
| Prepayment (Due after one year) | | - | - | - | | - |
| Current assets | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| Inventory | 1,379,479 | 1,052,279 | 1,318,998 | 63,885 | 330,670 | 4,145,311 |
| Trade and other receivables | 226,350 | 43,450 | 89,123 | 6,423 | 11,149 | 376,495 |
| Refund assets | 10,943 | - | - | - | - | 10,943 |
| Short -term lease prepayments | 41,568 | 1,880 | 20,663 | - | - | 64,110 |
| Other financial asset | 20,668 | - | - | - | - | 20,668 |
| Cash and cash equivalents | 377,079 | 3,265 | 782 | 4 | 24 | 381,153 |
| | 2,056,086 | 1,100,874 | 1,429,566 | 70,311 | 341,843 | 4,998,680 |

The inventory balance at the head office represents materials held in Livestock feeds Plc warehouses and those held at external warehouses in Lagos, Kano operations and Zaria and and will be transferred to the various mills in the current year while trade and other receivables represents receivables from debtors and deposit for raw materials.

| Current liabilities | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
|--------------------------|-----------|--------|--------|--------|--------|-----------|
| Trade and other payables | 722,176 | 29,012 | 52,761 | 24,656 | 33,013 | 861,618 |
| Short- term borrowings | 2,493,367 | - | - | - | - | 2,493,367 |
| Refund liabilities | 12,440 | - | - | - | - | 12,440 |
| Dividend payable | 20,768 | - | - | - | - | 20,768 |
| Current tax payable | 27,395 | - | - | - | - | 27,395 |
| | 3,276,147 | 29,012 | 52,761 | 24,656 | 33,013 | 3,415,589 |

5. Segment information - continued

Segmental revenue and operating profit -30 June 2020

| | Aba | Ikeja | Onitsha | Northern | Total |
|------------------------------------|-----------|--------------------|---------------------|---------------------|--------------------|
| | N'000 | N'000 | Operations N'000 | Operations N'000 | N'000 |
| From external customers | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| Segment revenue | 723,903 | 2,502,654 | 376,495 | 1,316,559 | 4,919,611 |
| Cost of sales | (679,216) | <u>(2,242,117)</u> | (340,668) | (1,153,110) | <u>(4,415,110)</u> |
| Gross profit | 44,687 | 260,537 | 35,827 | 163,450 | 504,501 |
| Marketing and distribution expense | (7,587) | (84,885) | (11,683) | (10,418) | (114,573) |
| Trading profit | 37,100 | 175,652 | 24,144 | 153,032 | 389,928 |
| Other income | 12,343 | 32,559 | - | - | 44,902 |
| Operating profit | 49,444 | 208,211 | 24,144 | 153,032 | 434,830 |
| Finance expense | (29,021) | <u>(53,132)</u> | | <u> </u> | (82,153) |
| Contribution to margin | 20,423 | <u>155,079</u> | <u>24,144</u> | 153,032 | 352,678 |
| Head Office | | | | | |
| Dividend Income | | | | | 255 |
| Interest income | | | | | 180 |
| Laboratory income | | | | | 361 |
| Gain on disposal of assets | | | | | - |
| Miscellaneous income | | | | | 362 |
| ITF refund | | | | | |
| Insurance Claim | | | | | 200 |
| Sale of scraps | | | | | 670 |
| Expected Credit Loss | | | | | (17,223) |
| Administrative cost | | | | | (175,977) |
| Marketing Cost | | | | | (22,773) |

(22,773)

138,731

Segment assets and liabilities- 31 December 2020

Profit before tax

| Non-current assets | Head office | Aba | Ikeja | Onitsha | Northern | Total |
|---------------------------------|-------------|----------|-----------|---------------------|---------------------|-----------|
| | N'000 | N'000 | N'000 | Operations N'000 | Operations N'000 | N'000 |
| Property, plant and equipment | 338,083 | 256,220 | 202,881 | 30,413 | 7,964 | 835,562 |
| Intagible assets | - | - | - | - | - | - |
| Prepayment (Due after one year) | - | <u> </u> | - | <u> </u> | | - |
| Current assets | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
| Inventory | 2,596,117 | 893,110 | 1,127,308 | 70,823 | 409,584 | 5,096,943 |
| Trade and other receivables | 314,061 | 9,145 | 19,026 | 12,739 | 100 | 355,071 |
| Refund assets | 10,147 | - | - | - | - | 10,147 |
| Short -term lease prepayments | 25,170 | 388 | 36,018 | 82 | 102 | 61,759 |
| Other financial asset | 20,668 | - | - | - | - | 20,668 |
| Cash and cash equivalents | 91,689 | 2,196 | 81 | 4 | 21 | 93,991 |
| | 3,057,852 | 904,840 | 1,182,433 | 83,647 | 409,808 | 5,638,578 |

| Current liabilities | N'000 | N'000 | N'000 | N'000 | N'000 | N'000 |
|--------------------------|-----------|--------|--------|--------|--------|-----------|
| Trade and other payables | 2,121,138 | 63,462 | 82,829 | 17,576 | 47,994 | 2,332,999 |
| Short- term borrowings | 1,993,367 | - | - | - | - | 1,993,367 |
| Refund liabilities | 11,194 | - | - | - | - | 11,194 |
| Dividend payable | 20,768 | - | - | - | - | 20,768 |
| Current tax payable | 43,034 | - | - | - | - | 43,034 |
| | 4,189,501 | 63,462 | 82,829 | 17,576 | 47,994 | 4,401,362 |

In the year under review, unallocated operating income and expenses mainly constitute head office other income, administrative and marketing costs. These are considered corporate and are not allocated to any segments expenses. Interest expenses are allocated based on investment in inventory acquired for each mills.

6. Capital management

For the purpose of the Company's capital management, capital includes issued capital, share premium and retained earnings attributable to the equity holders of the Company. The primary objective of the Company's capital management is to maximise the shareholder value.

The company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The company's policy is to keep the gearing ratio below 60% and a minimum B credit rating. The company includes within net debt, interest bearing loans and borrowings, trade and other payables, less cash and bank balances.

| | | 2021 N '000 | 2020 N '000 |
|---------------------------------------|----|---------------------------|---------------------------|
| Trade and other payables | 21 | 861,618 | 2,332,999 |
| Interest-bearing loans and borrowings | 23 | 2,493,367 | 1,993,367 |
| Cash and short term deposit (Note 19) | | (381,153) | (93,991) |
| Net debt | | 2,973,832 | 4,232,375 |
| Total capital: Equity | | 2,410,699 | 2,072,778 |
| Capital and net debt | | 5,384,531 | 6,305,152 |
| Gearing ratio | | 55% | 67% |

No changes were made in the objectives, policies or processes for managing capital during the periods ended 30 June 2021 and 2020.

7. Expense by Nature

| | 2021 N '000 | 2020 N '000 |
|--|---------------------------|---------------------------|
| 7i. Cost of sales | N 000 | H 000 |
| Change in inventories of finished goods and work in progress | 5,850,539 | 4,137,399 |
| Salaries and other staff benefit* | 149,537 | 113,467 |
| Business travelling & entertainment expenses | 8,394 | 6,971 |
| Electricity and power | 36,092 | 25,015 |
| Depreciation of property, plant & equipment (Note 14) | 72,676 | 74,739 |
| Rent** | 24,530 | 22,154 |
| Security expenses | 10,709 | 10,256 |
| Local repair and renewal | 20,140 | 9,185 |
| Laboratory expenses | 1,921 | 1,602 |
| Vehicle repairs expenses | 258 | 613 |
| Sundry vehicle expenses | 915 | 440 |
| Other expenses *** | 23,799 | 13,268 |
| Total cost of sales | 6,199,510 | 4,415,110 |

*** Other expenses includes subscription, research and development, uniforms, office stationery & printing, telephone expenses, postal services and computer charges which were incurred by the Company during the year.

*Salaries & Other benefits includes Employer Pension for the year (N3,473,661.55), (2020, N2,990,205.00)

** Rent represents amount amortised on short-term lease of warehouses during the year.

| 7ii. Selling and distribution | N '000 | N '000 |
|---|-------------------|-------------------|
| Salaries and other staff benefit* | 49,078 | 30,421 |
| Business Travelling expenses | 9,419 | 4,790 |
| Distribution expenses | 22,341 | 81,221 |
| Corporate gifts/marketing investment | 8,167 | 17,026 |
| Depreciation of property, plant & equipment (Note 14) | 96 | 319 |
| Other expenses *** | 2,322 | 3,569 |
| | 91,423 | 137,346 |

*** Other expenses include all other expenses that are related to selling & distribution but not stated above such as, Miscellaneous/ sundry expenses, electricity & power, research and development, subscription, vehicle expenses etc which were incurred during the *Salaries & Other benefits include year.

Employer's Pension (N1,860,397.82) (2020, N1,249,082.17)

| | N'000 | N '000 |
|---|---------|-------------------|
| 7iii. Administrative expenses | 2021 | 2020 |
| Salaries and other staff benefit* | 62,917 | 49,862 |
| Consultancy | 13,688 | 7,836 |
| Auditor's fee | 5,106 | 3,959 |
| Subscription | 3,134 | 2,982 |
| Corporate public relations | 8,394 | 5,886 |
| AGM expenses | 5,000 | 5,000 |
| Internet/e-mail charges | 26,414 | 8,491 |
| Depreciation of property, plant & equipment (Note 14) | 4,685 | 4,192 |
| Amortisation of intangible assets (Note 15) | - | - |
| Insurance | 9,440 | 7,697 |
| Management service fees (Note 28) | 68,431 | 48,291 |
| Bank charges | 5,280 | 3,666 |
| Other expenses *** | 12,430 | 28,115 |
| | 224,920 | 175,977 |

*** Other expenses that are related to administrative expenses but not stated above such as Miscellaneous/ sundry expenses, subscription, vehicle expenses, computer charges, advert & publicity etc which were incurred during the year.

*Salaries & Other benefits include Employer's Pension (N2,816,101.43), (2020, N2,343,847.12).

| | 2021 | 2020 |
|---|-------------------|-------------------|
| 8. Other operating income | N '000 | N '000 |
| Sale of sacks | 6,985 | 4,693 |
| Laboratory income * | 673 | 378 |
| Weighing income** | 312 | 283 |
| Sales of scrap | 143 | 671 |
| Gain on disposal of property, plant and equipment | 195 | - |
| Gain/Loss Realized Foreign Currency Revaluation | 322 | - |
| Registration fees & other miscellaneous | 701 | 417 |
| Dividend Income | 275 | 255 |
| ITF Refund | | |
| Insurance Claim | - | 200 |
| Government grant***(Note 23.1) | - | 39,853 |
| Total other operating income | 9,606 | 46,750 |

* The company has Laboratories in Ikeja mill and Aba mill where third parties come for Lab analysis and pay for this service.

** Third parties made use of Livestock feeds Plc weighbridge to weigh their trucks and goods in Ikeja mill and Onitsha operation during the year.

*** Government grant is the savings made on interest paid on facilities obtained from Central Bank of Nigeria through Union Bank Plc which is Federal government agriculture intervention fund (CACS). The CACS has been fully liquidated on 9th November 2020. The facility was obtained at an interest rate of 8% as against prevailing 16% commercial rate. The CACS fund was further reduced to 5% interest rate in March 2020 this was in line with CBN circular issued in February 2020. This was a policy by the CBN in reponse to COVID 19 outbreak and spillovers.

| 9. Interest revenue | 2021 N '000 | 2020 N '000 |
|--|---------------------------|---------------------------|
| Interest income on short-term bank deposits | - | - |
| Interest Income - Unclaimed Dividend | <u>-</u> | 180 |
| | | 180 |
| | | |
| 10. Finance Expense | | |
| Interest on loans | (114,363) | (42,300) |
| Government grants | | (39,853) |
| | (114,363) | (82,153) |
| | | |
| 11. Profit before taxation | | |
| Profit before taxation is stated after charging: | | |
| ron belore axation is stated and enarging. | | |
| Amortisation of intangible assets (Note 15) | - | - |
| Depreciation (Note 14) | 77,238 | 79,250 |
| Auditors remuneration (Note 7iii) | 5,106 | 3,959 |
| Staff cost | 261,532 | 193,750 |

12. Income tax

The major components of income tax expense for the periods ended 31 December

| Statement of profit or loss | 2021 N '000 | 2020 N '000 |
|--|---------------------------|---------------------------|
| Current income tax: | | |
| Income tax charge | 17,504 | 41,619 |
| Education tax charge | 9,732 | 2,775 |
| | 27,236 | 44,394 |
| Deferred tax: | | |
| Relating to origination and reversal of temporary differences | - | - |
| Charge for the year | - | - |
| Income tax expense reported in the statement of profit or loss | 27,236 | 44,394 |

Reconciliation of tax expense and the accounting profit multiplied by Nigeria's domestic tax rate of 30% for 2019 and 2020:

| Reconciliation of income tax payable | | |
|---|----------|---------|
| As of 1 January | 43,034 | 6,427 |
| Income tax expense for the year | 27,236 | 42,884 |
| Payment during the year | (41,160) | (6,277) |
| Wht credit notes utilized during the year | (1,715) | - |
| As at 30 June | 27,395 | 43,034 |

13. Earnings per share (EPS)

Basic EPS is calculated by dividing the profit for the year attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the year.

Diluted EPS is calculated by dividing the profit attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the year.

The following table reflects the income and share data used in the basic and diluted EPS calculations:

| | 2021 N '000 | 2020 N '000 |
|---|-------------------------------|-------------------------------|
| Earnings attributable to ordinary equity holders for basic earnings | 337,921 | 94,337 |
| Average number of ordinary shares for basic EPS | Thousands 2,999,999 | Thousands 2,999,999 |
| Basic earnings per share (Kobo) | 11.26 | 3.14 |
| Diluted earnings per share (Kobo) | 11.26 | 3.14 |

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of authorisation of these financial statements.

14. Property, plant and equipment

| | Leasehold Land | Building | Machinery & Equipment | Motor Vehicles | Office Equipment | Computer equipment | Capital work in progress | Total |
|--|-------------------|-------------------|--------------------------|-------------------|---------------------|-----------------------|-----------------------------|-------------------|
| | N'000 | N '000 | N '000 | N '000 | N '000 | N'000 | N '000 | N '000 |
| 1 January 2020 | 75,000 | 316,836 | 947,857 | 155,526 | 36,264 | 40,016 | 197,765 | 1,769,264 |
| Additions | - | 903 | 7,198 | - | 1,842 | 5,468 | 116,190 | 131,600 |
| Disposal | - | - | (4,171) | (16,690) | - | (233) | - | (21,094) |
| Reclassification | - | 3,947 | 19,892 | 6,880 | - | - | (30,719) | - |
| 31 December 2020 | 75,000 | 321,686 | 970,776 | 145,716 | 38,106 | 45,251 | 283,236 | 1,879,770 |
| Additions | | 3,220 | 8,472 | 2,894 | 3,612 | 6,009 | 63,685 | 87,892 |
| Disposal | | | | (2,465) | | | | (2,465) |
| Reclassification | | | 50,021 | 6,477 | 10,684 | | (67,181) | - |
| Adjustments | 75.000 | 224.000 | 4 000 000 | 450.004 | E2 402 | E4 004 | (20,344) | (20,344) |
| 30 June 2021 | 75,000 | 324,906 | 1,029,269 | 152,621 | 52,402 | 51,261 | 259,395 | 1,944,854 |
| Accumulated depreciation | | | | | | | | |
| 1 January 2020 | 64,488 | 152,290 | 516,570 | 116,300 | 26,620 | 34,333 | - | 910,601 |
| Depreciation for the year | 8,411 | 10,039 | 107,165 | 18,887 | 4,688 | 5,116 | - | 154,306 |
| Disposal | - | - | (3,849) | (16,620) | - | (230) | | (20,699) |
| 31 December 2020 | 72,899 | 162,329 | 619,886 | 118,567 | 31,308 | 39,219 | - | 1,044,208 |
| Depreciation charge for the year Disposal | 2,101 | 5,123 | 54,533 | 10,521 (2,465) | 2,496 | 2,463 | | 77,238 (2,465) |
| 30 June 2021 | 75,000 | 167,452 | 674,420 | 126,623 | 33,804 | 41,683 | - | 1,118,982 |
| 50 June 2021 | 75,000 | 107,432 | 074,420 | 120,023 | 33,004 | 41,005 | | 1,110,302 |
| Net book value | | | | | | | | |
| At 30 June 2021 | 0 | 157,453 | 354,849 | 25,998 | 18,598 | 9,578 | 259,395 | 825,872 |
| At 31 December 2020 | 2,101 | 159,356 | 350,889 | 27,149 | 6,798 | 6,032 | 283,236 | 835,562 |

There was no existence of restrictions on the title to the Company's Property plant and equipment. No asset was pledged as securities for liabilities during the year (2020: Nil). No contractual commitment on any of the Company's Property, plant and equipment. The assets of the Company were assessed for impairment at the period ended 30 June 2021, no impairment indicators was identified (2020: Nil).

15. Intangible assets

| | 2021 | 2020 |
|---|-------------------|-------------------|
| Computer software with definite useful life | N '000 | N '000 |
| Cost: | | |
| At 1 January | 13,069 | 13,069 |
| Additions | 1,955 | - |
| At 30 June | 15,024 | 13,069 |
| Amortisation | | |
| At 1 January | 13,069 | 13,033 |
| Amortisation | 217 | 36 |
| At 30 June | 13,286 | 13,069 |
| Carrying value | 1,738 | - |

Computer software consists of acquisitions costs of software used in the day-to-day operations of the Company. These assets were tested for impairment and no impairment loss was recognised during the period ended 30 June 2021 (2020: Nil).

| 16. Inventories | 2021 N '000 | 2020 N '000 |
|--|---------------------------|---------------------------|
| Raw materials | 2,628,746 | 4,519,420 |
| Finished goods | 409,814 | 120,620 |
| Vet Drugs | 529,984 | 397,460 |
| Engineering spares | 60,074 | 48,301 |
| Diesel | 4,936 | 3,955 |
| Inventory with third party for conversion ** | 510,625 | 6,719 |
| Other consumables | 1,132 | 468 |
| | 4,145,311 | 5,096,943 |

During 2021, there was no material written off Inventories by the Company (2020: Nil), In addition, the Company recognised N5,850,539,341.29 (2020:

N4,137,400,363.84) as an expense for inventories carried at net realisable value. These are recognised in the cost of sales.

** Inventory with third party for conversion represents the value of the Company's inventory item of raw soya seed with Apple & Pears Ltd for conversion of raw seeds soya to Soya bean meal and raw materials(Maize,Soya Beans etc) at Northern Rice Oil Mills Ltd Warehouse in Kano for Production of Animal Feeds.

17. Trade and other receivables

| | 2021 | 2020 |
|--|-------------------|-------------------|
| | N '000 | N '000 |
| Receivables from third-party customers | 254,317 | 123,727 |
| Advance to suppliers* | 14,740 | 310,764 |
| Allowance for expected credit losses | (107,800) | (91,823) |
| | 161,257 | 342,668 |
| Related Parties(Note 24) | 170,000 | - |
| Other receivables* | 45,238 | 23,655 |
| | 376,495 | 366,323 |
| Refund asset | 10,943 | 10,147 |
| | 387,438 | 376,470 |

Trade receivables are non-interest bearing and are generally on terms of 30 to 90 days. For terms and conditions relating to related party receivables, refer to Note 24.

Due to the short-term nature of the current receivables, their carrying amount is assumed to be the same as their fair value.

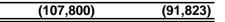
Set out below is the movement in the allowance for expected credit losses of trade and other receivables:

*Advance to suppliers relates to cash deposit to the suppliers of raw materials used in production of animal feeds.

| | 2021 | 2020 |
|--------------------------------------|-------------------|-------------------|
| | N '000 | N '000 |
| As at 1 January | (91,823) | (83,832) |
| Provision for expected credit losses | (15,977) | (7,991) |

At 31 December

The information about the credit exposures are disclosed in Note 26.4.



Debt instruments measured at amortised cost

The table below shows the credit quality and the maximum exposure to credit risk based on the Company's Internal and internal credit rating system and yearend stage classification. The amounts presented are gross of impairment allowances. Details of the Company's grading system are explained in Note 26.4 and policies on whether ECL allowances are calculated on an individual or collective basis are set out in Note 26.4.

| Debt instruments measured at amortised cost | 2021 | | 2021 |
|---|------------|------------|-----------|
| | | Simplified | |
| | Stage 1 | Model | |
| Internal grading system | Individual | Collective | Total |
| | N'000 | N'000 | N'000 |
| Standard grade | - | 254,317 | 254,317 |
| | | | |
| | - | 254,317 | 254,317 |
| | ====== | ======= | |
| Debt instruments measured at amortised cost | | | |
| | | Simplified | |
| | Stage 1 | Model | |
| | Individual | Collective | Total |
| | N'000 | N'000 | N'000 |
| ECL allowance as at 1 January 2021 | - | (91,823) | (91,823) |
| New assets originated or purchased | - | (15,977) | (15,977) |
| | | | |
| | - | (107,800) | (107,800) |
| | ======= | ======= | ======= |

Refund assets

Right of return asset represents the Company's right to recover the goods expected to be returned by customers. The asset is measured at the former carrying amount of the inventory, less any expected costs to recover the goods, including any potential decreases in the value of the returned goods. The company updates the measurement of the asset recorded for any revisions to its expected level of returns, as well as any additional decreases in the value of the returned products.

| 2021 | 2020 |
|----------|------------------------------|
| 10,147 | 7,361 |
| 10,943 | 10,147 |
| | |
| (10,147) | (7,361) |
| 10,943 | 10,147 |
| | 10,147 10,943 (10,147) |

18. Prepayments

| Due within one year Others** Short-term lease prepayments Note 18.1 Insurance | 2021 N'000 49,406 5,186 <u>9,518</u> 64,110 | 2020 N'000 12,769 18,975 18,763 50,507 |
|---|---|--|
| | | |
| Reconciliation of Prepayment | | |
| As at 1 January | 50,507 | 84,314 |
| Additions | 85,090 | 105,612 |
| Amortization | (71,487) | (139,419) |
| As at 30 June | 64,110 | 50,507 |
| **Others relates to SAP licence fee,ODOO licence fee,internet services etc during the year. | | |
| | | 2021 |
| The following are the amounts recognised in profit or loss: | | N '000 |
| Expense relating to short-term leases (included in Cost of sales and administrative expenses) | | 24,716 |
| | | 24,716 |

18. Short-term lease prepayments

These were lease payment for Warehouse made during the year for a lease period of one year i.e expired on 31 July 2021. The Company's obligations under its leases are secured by the lessor's title to the leased assets. The Company applies the short-term lease recognition exemption for these leases.

Short-term lease prepayment consist of unamortised portion of short-term leases. Short-term leases are leases that, at the commencement date, have a lease term of 12 months. The lease payment is expensed over the lease term on a straight-line basis. It represents payment made in advance for rent, insurance, car grant etc. on assets.

19. Cash and short term deposit

| | 2021 | 2020 |
|---------------|-------------------|-------------------|
| | N '000 | N '000 |
| Cash on hand | 88 | 70 |
| Cash at banks | 166,442 | 93,921 |
| | 166,527 | 93,991 |

Cash at banks earns interest at floating rates based on daily bank deposit rates

19.1. Call deposit

| Short term deposit with FBN | 214,626 | - |
|-----------------------------|---------|---|
| | 214,626 | - |

Call deposit relates to proceeds from shares issued in 2017. It was stated in the rights circular that N290,488,415 will be utilised for the development of new site in Sagamu. The sum of N214.63m is the untilised fund as at June 30 2021 which has been invested in an interest yielding account.

19.2. Other financial asset(Unclaimed dividend funds)

| Short term deposit* | 20 |),668 2 | 20,668 |
|---------------------|----|---------|--------|
| | 20 | 0,668 2 | 20,668 |

* Short term deposit relates to 90% of unclaimed dividend returned by the registrar of the Company. The amount was put in short term fixed deposit account by the Company. This is in compliance with the directives of the Nigeria Securities and Exchange Commission.

19.3.Interest Income earned on Unclaimed dividend funds

| Interest earned | 4,046 | 4,046 |
|-----------------|-------|-------|
| | 4,046 | 4,046 |

For the purpose of the statement of cash flows, cash and cash equivalents comprise cash on hand, cash at bank and short term deposits as included below.

| | 2021 | 2020 |
|---|-------------------|-------------------|
| | N '000 | N '000 |
| Cash on hand, cash at bank and short term deposit | 166,527 | 93,991 |

| 20. Issued capital and reserves | N '000 | N '000 |
|---|-------------------|-------------------|
| Authorised shares 4,000,000,000 ordinary shares of 50Kobo each | 2,000,000 | 2,000,000 |
| Ordinary shares issued and fully paid 2,999,999,418 ordinary shares of 50kobo each | 1,500,000 | 1,500,000 |
| Share premium At 1 January | 693,344 | 693,344 |
| At 30 June | 693,344 | 693,344 |
| 21. Trade and other payables | | |
| Trade Payables(Note 21) | 513,376 | 1,607,808 |
| Related parties (Note 24) | 114,003 | 503,007 |
| Other payables (Note 21.1) | 234,239 | 222,184 |
| | 861,618 | 2,333,000 |
| Refund liabilities | 12,440 | 11,194 |
| | 874,058 | 2,344,194 |
| | | · · · |

Terms and conditions of the above financial liabilities:

• Trade payables are non-interest bearing and are normally settled on 60-day terms

• Other payables are non-interest bearing and have an average term of six months

• For terms and conditions with related parties, refer to Note 25

For explanations on the Company's liquidity risk management processes, refer to Note 26.4.

| 21.1 Other payables | 2021 N '000 | 2020 N '000 |
|-------------------------|---------------------------|---------------------------|
| VAT payable | 87 | 190 |
| Accrued liabilities | 226,601 | 211,201 |
| WHT Payable | 7,551 | 10,793 |
| | 234,239 | 222,184 |
| 21.2 Refund liabilities | | |
| Refund liabilities | 12,440 | 11,194 |
| | 246,679 | 233,378 |

Refund liabilities

A refund liability is the obligation to refund some or all of the consideration received (or receivable) from the customer and is measured at the amount the Company ultimately expects it will have to return to the customer. The Company updates its estimates of refund liabilities (and the corresponding change in the transaction price) at the end of each reporting period. Refer to above accounting policy on variable consideration.

| (In thousands of naira) | | | 2021 | 2020 |
|---|----------|----------|----------|----------|
| As at 1 January | | | (11,194) | (7,991) |
| Effect of adoption of IFRS 15 | | | | |
| Amount deferred as a result of unexpired rights | | | (11,194) | (11,194) |
| Revenue recognized in the period from: | | | | |
| Expired right not exercised | | | 11,194 | 7,991 |
| As at 30 June | | | (12,440) | (11,194) |
| Net refund liabilities consist of the following at December 31: | | | | |
| (In thousands of naira) | 2021 | 2020 | Change | Change |
| Refund assets | 10,943 | 10,147 | 796 | 8% |
| Refund liabilities | (12,440) | (11,194) | (1,246) | 11% |
| Net refund liabilities | (1,497) | (1,047) | (450) | 43% |

22. Dividend payable

Amounts recognised as dividend payable to ordinary shareholders in the year comprise:

| | 2021 | 2020 |
|---|-----------|-------------|
| | N'000 | N'000 |
| As at t 1 January | (20,768) | (20,768) |
| As at 31 December | (20,768) | (20,768) |
| | | |
| 23. Interest-bearing loans and borrowings | | |
| | 2021 | 2020 |
| Borrowings Current portions | N'000 | N'000 |
| Borrowings(CBN CACS FUND) | - | - |
| Commercial Loan-FBN | 1,993,367 | 1,993,367 |
| Commercial Loan-ZBN | 500,000 | |
| | 2,493,367 | 1,993,367 |
| | | |
| Reconciliation of interest-bearing loans and borrowings | | |
| As at 1 January | 1,993,367 | 955,273 |
| Proceeds from borrowings | 500,000 | 2,293,367 |
| Initial fair value of grant | - | (16,104) |
| Accrued interest | - | 60,831 |
| FBN Loan Repayment | - | (300,000) |
| CACS Fund Repayment | | (1,000,000) |
| As at 30 June | 2,493,367 | 1,993,367 |
| | | |
| Maturity | 2 402 207 | 4 002 267 |
| 0 - 1 year Over 1 year | 2,493,367 | 1,993,367 |
| Total | 2,493,367 | |
| 1044 | 2,400,001 | 1,000,001 |

The company also drew down between November and December 2020 N1.993 billion out of the N2 billion commercial loan granted by FBN @10% interest rate which the bank has given a further interest rate concession by reducing it to 9%. This facility is repayable within 270 days. In February 2020, N500 million facility @ 10% commercial loan was disbursed by Zenith bank out of the N2 billion facility granted..

In 2018, the Company obtained a Commercial Agriculture Credit Scheme (CACS) loan of N2 billion at an interest rate of 8% for 1 year through Union Bank Of Nigeria out of which N500 million was paid back in September 2018 another N500 million was paid back in July 2019 leaving a balance of N1 billion which was renewed in November 2019 and this has been fully paid in 2 tranches of N500 million each in September and November 2020. The interest rate on the N1 billion CACS fund was reduced from 8% to 5%) in line with the CBN circular.

24. Related party disclosures

The immediate and ultimate parent, as well as controlling party of the company is UAC of Nigeria Plc incorporated in Nigeria. There are other companies that are related to Livestock Feeds Plc through common shareholdings and directorship. The following table provides the total amount of transactions that have been entered into with related parties during the year.

| As at 30 June 2021 Entity with control over the Company: | Management service fees N '000 | Purchases from related parties re N '000 | Sales to elated parties | Amounts owed by related parties N '000 | Amounts owed to related parties N '000 |
|---|---|--|----------------------------|--|--|
| UAC of Nigeria Plc | 68,431 | 18,837 | | - | 13,251 |
| Other related party Grand Ceareal Nigeria Limited | - 68,431 | 883,012 901,849 | 636,464 636,464 | 170,000 170,000 | 100,752 114,003 |
| As at 31 December 2020 Entity with control over the company: | | | | | |
| UAC of Nigeria Plc | 111,539 | 10,225 | | - | 31,852 |
| Other related party: Grand Cereal Nigeria Limited | | 2,562,433 2,572,658 | 784,728 | - | 471,156 503,007 |

Terms and conditions of transactions with related parties

The sales to and purchases from related parties are made on terms equivalent to those that prevail in arm's length transactions. Outstanding balances at the year-end are unsecured and interest free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables.

25. Commitments and contingencies

Commitments

The directors are of the opinion that all known liabilities and commitments which are relevant in assessing the state of affairs of the Company have been taken into consideration in the preparation of these financial statements.

Legal claim contingency

There is no contigent liability arising as a result of legal litigation in the year.

26. Financial assets and financial liabilities

26.1 Financial assets

| | 2021 N '000 | 2020 N '000 |
|---|---------------------------|---------------------------|
| Cash and short term deposit (note 19) | 166,527 | 93,991 |
| Trade and other receivables (Note 17) | 191,755 | 342,668 |
| Debt instruments at amortised cost include trade receivables. | | |
| 26.2 Financial liabilities | | |
| Financial liabilities at amortised cost | 2021 N '000 | 2020 N '000 |
| Borrowing (Note 23) Trade and other payables (Note 21) | (2,493,367) 853,980 | (1,993,367) 2,322,016 |
| Trade and other powelles have evolved VAT and withhelding towney allo | | |

Trade and other payables here exclude VAT and withholding tax payable

26.3 Fair values

The carrying value of all financial assets and financial liabilities is a reasonable approximation of fair value.

26.4 Financial instruments risk management objectives and policies

The company's principal financial liabilities comprise trade and other payables and Borrowings. The main purpose of these financial liabilities is to finance the Company's operations. The company's principal financial assets include trade receivables, and cash and bank balances that derive directly from its operations.

The company is exposed to market risk, credit risk and liquidity risk. The company's senior management oversees the management of these risks. The company's senior management is supported by the audit and governance committee of the Board that advises on risks and the appropriate risk governance framework for the Company. The audit and governance committee of the Board provides assurance to the Company's senior management that the Company's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Company's policies and risk objectives. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below.

| Risk | Exposure arising from | Measurement | Management |
|--------------------------------|---|---|---|
| Market risk – foreign exchange | Future commercial transactions, Recognised financial assets and liabilities not denominated in Naira units | Cash flow forecasting Sensitivity analysis | Contractual agreements on exchange rates |
| Market risk – interest rate | Long-term borrowings at variable rates | Sensitivity analysis | Interest rate negotiations |
| Credit risk | Cash and cash equivalents, trade receivables. | Aging analysis Credit ratings | Diversification of bank deposits, credit limits and letters of credit. Investment guidelines for and held-to-maturity investments. |
| Liquidity risk | Borrowings and other liabilities | Rolling cash flow forecasts | Availability of committed credit lines and borrowing facilities. |

26.4 Financial instruments risk management objectives and policies - Continued Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include deposits and loans and borrowings.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is not expose to this risk as the Company has no long-term debt obligations.

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and cash equivalents and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions.

Management monitors rolling forecasts of the Company's liquidity reserve and cash and bank balances (Note 19) on the basis of expected cash flows.

This is generally carried out at each of the respective in accordance with practice and limits set by the Company. These limits vary to take into account the liquidity of the market in which the entity operates. In addition, the Company's liquidity management policy involves projecting cash flows in major currencies and considering the level of liquid assets necessary to meet these, monitoring balance sheet liquidity ratios against internal and external regulatory requirements and maintaining debt financing plans.

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments:

| Period ended 30 June 2021 Trade and other payables Interest-bearing loans and borrowings | On N '000 - | Less than N'000 681,283 | 3 to 12 №'000 170,588 2,493,367 | 1 to 5 N'000 2,109 | > 5 years N '000 - | Total N '000 853,981 2,493,367 |
|---|------------------------------|---|--|--|-------------------------------------|---|
| | - | 681,283 | 2,663,955 | 2,109 | - | 3,347,348 |
| Period ended 31 December 2020 | | | | | | |
| | On | Less than | 3 to 12 | 1 to 5 | > 5 years | Total |
| | N '000 | N '000 | N '000 | N '000 | N'000 | N '000 |
| Trade and other payables | - | 2,322,016 | - | - | - | 2,322,016 |
| Interest-bearing loans and borrowings | | 1,993,367 | | | | 1,993,367 |
| | - | 4,315,383 | - | - | - | 4,315,383 |

Foreign Currency risk

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The company's exposure to the risk of changes in foreign exchange rates relates primarily to the Company's operating activities (when revenue or expense is denominated in a foreign currency). The company's exposure to foreign currency risk at the end of the reporting period expressed in the individual foreign currency unit was as follows:

| | | 2021 | 2020 |
|--|--------------|----------------------|----------------------------|
| Cash and short term deposits Euro United State Dollar (USD) Pound sterling | € \$ £ | 379 16,229 450 | \$ 379 15,826 450 |

Foreign Currency Sensitivity

The following tables demonstrate the sensitivity to a reasonably possible change in USD exchange rates, with all other variables held constant. The impact on the Company's loss before tax is due to changes in the fair value of monetary assets and liabilities. The company's exposure to foreign currency changes for all other currencies is not material.

| 30 June 2021 | | 31 Decem | ber 2020 |
|--------------|----------------------------|-----------|----------------------------|
| Change in | Effect on profit | Change in | Effect on profit |
| USD rate | before tax N'000 | USD rate | before tax N'000 |
| +10% | 565 | +10% | 565 |
| -10% | (565) | -10% | (565) |

26.4 Financial instruments risk management objectives and policies - Continued

Credit risk

Credit risk arises from cash and cash equivalents and deposits with banks and financial institutions, as well as credit exposures to related parties and to customers, including outstanding receivables.

(i) Risk management

Credit risk is managed on a company basis. For banks and financial institutions, only independently rated parties with a minimum national rating of 'A' are accepted.

There is no independent rating for customers. Risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. The compliance with credit limits by customers is regularly monitored by line management.

Sales to customers are required to be settled in cash or using major credit cards, mitigating credit risk. There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions. The credit ratings of the investments are monitored for credit deterioration.

(ii) Security

No security is obtained for trade receivables either in the form of guarantees, deeds of undertaking or letters of credit which can be called upon if the counterparty is in default under the terms of the agreement. However, some customers are required to provide security deposits for credit transactions while others are granted credit on the strength of their credibility and past performances. In the case of default, unpaid balances are set off against security deposit while others are referred to debt collection agents.

The credit quality of financial assets that are neither past due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rates. There are no credit ratings for Livestock feeds plc trade and other receivables. Credit ratings from Global Credit Rating Co. (GCR) are highlighted below:

| | 2021 | 2020 |
|---|-------------------|-------------------|
| | N '000 | N '000 |
| Cash at bank and short-term bank deposits A+(nga) | 187,110 | 114,589 |
| Unrated cash and cash equivalents | 88 | 70 |
| Unrated trade and other receivables | 191,755 | 366,323 |
| Maximum credit exposure | 378,953 | 480,982 |

(iii) Impairment of trade receivables

An impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due of various customer segments with similar loss patterns (i.e., by geographical region, product type and customer type). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, trade receivables are written-off if past due for more than one year and are not subject to enforcement activity. The maximum exposure to credit risk at the reporting date is the carrying value of each class of financial assets disclosed in Note 17. The company does not hold collateral as security. The company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions.

26.4 Financial instruments risk management objectives and policies - continued

Set out below is the information about the credit risk exposure on the Company's trade and other receivables using a provision matrix:

| | | Days past due | | | | |
|--|---|---|--|--|--|---|
| 30-Jun-21 Expected credit loss rate Estimated total gross carrying amount at default Expected credit loss | Current N'000 4.97% 114,508 (5,686) | <90 days N'000 5.31% 21,005 (1,115) | 90–180 days N'000 6.66% 19,077 (1,271) | 180–360 days N'000 100.00% 17,258 (17,258) | >360 days N'000 100.00% 82,470 (82,470) | Total N'000 254,317 (107,800) |
| 31-Dec-20 | Current N '000 | <90 days N '000 | 90–180 days N '000 | 180–360 days N'000 | >360 days N '000 | Total N '000 |
| Expected credit loss rate | 0.16% | 0.16% | 27.42% | 100.00% | 100.00% | |
| Estimated total gross carrying amount at default | | | | | | |

| | 2021 N '000 | 2020 N '000 |
|--------------------------------------|---------------------------|---------------------------|
| In thousands of Naira | | |
| Balance as at 1 January 2021 | (91,823) | (83,832) |
| Provision for expected credit losses | (15,977) | (7,991) |
| Balance at 30 June | (107,800) | (91,823) |

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26.4 Financial instruments risk management objectives and policies - continued

Impairment allowance for financial assets

In assessing the Company's internal rating process, the Company's customers and counter parties are assessed based on a credit scoring model that takes into account various historical, current and forward-looking information such as:

• Any publicly available information on the Company's customers and counter parties from Internal parties. This includes Internal rating grades issued by rating agencies, independent analyst reports, publicly traded bond or press releases and articles.

• Any macro-economic or geopolitical information, e.g., GDP growth relevant for the specific industry and geographical segments where the client operates.

• Any other objectively supportable information on the quality and abilities of the client's management relevant for the Company's performance.

The table below shows the Company's internal credit rating grades.

| Internal rating grade | 12 month PD range | Implied S&P rating |
|-----------------------|-------------------|--------------------|
| 1 | 0.58% | Very Good+ |
| 2 | 1.42% | Very Good |
| 3 | 2.43% | Very Good- |
| 4 | 16.3% | Good+ |
| 5 | 28.05% | Good |
| 7 | 41.03% | Average+ |
| 8 | 100 | Bad |
| Non- performing | | |
| 9 | 100% | Very Bad |

| Trade receivables | Simplified Model | | 2020 |
|-------------------------|---------------------|---------|---------|
| Internal grading system | Collective | Total | Total |
| | N'000 | N'000 | N'000 |
| Standard grade | 254,317 | 254,317 | 123,727 |
| | 254,317 | 254,317 | 123,727 |
| | ======= | ====== | ======= |

The Company monitors its risk of a shortage of funds using a liquidity planning tool.

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Company's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Company's policies and procedures include specific guidelines to focus on the maintenance of a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

27. Staff numbers and costs

The table below shows the number of employees (excluding directors), who earned over N500,000 as emoluments in the year and were within the bands stated.

| | 2021 | 2020 |
|--|--------|--------|
| Staff Numbers by function | Number | Number |
| Direct | 49 | 49 |
| Admin | 12 | 13 |
| Sales & Marketing | 20 | 19 |
| | 81 | 81 |
| | 2 | 2 |
| N500,001-N600,000 | 2 | 2 |
| N600,001-N700,000 | 1 | 1 |
| N700,001-N800,000 | 2 | 2 |
| N800,001-N1,0000,000 | 5 | 5 |
| N1,000,001-N1,200,000 | 5 | 5 |
| N1,200,001-N1,300,000 | 1 | 1 |
| N1,300,001- N1,500,000 | 24 | 23 |
| Above N1,500,000 | 41 | 42 |
| | 81 | 81 |
| Staff costs for the above persons (excluding Directors): | | |

 2021
 2020

 N'000
 N'000

 Salaries and wages
 253,382
 189,984

 Pension cost
 8,150
 3,766

 261,532
 193,750

28. Technical support agreements

The company has commercial services agreement with UACN Plc for support services. Expense for management services fee (representing 1% of turnover of the Company) is N68.43million (2020: N48.29million).

29. Events after the reporting period

There were no events after the reporting date that require adjustment in the financial statements of the Company that had not been adequately provided for or disclosed in the financial statements.

30. Securities Trading Policy

In compliance with Rule 17.15 Disclosure of Dealings in Issuers' Shares, Rulebook of the Exchange 2015 (Issuers Rule) Livestock Feeds PIc maintains a Security Trading Policy which guides Directors, Audit Committee members, employees and all individuals categorized as insiders as to their dealing in the Company's shares. The Policy undergoes periodic reviews by the Board and is updated accordingly. The Company has made specific inquiries of all its directors and other insiders and is not aware of any infringement of the policy during the period.

| 31. Livestock Feeds Plc-Free Float Computation Company Name: Board Listed: Period End: Reporting Period: Share Price at end of reporting period: | | | Livestock Feeds Plc Main Board June 30 30 June 2021 N1.90(2020: N0.50) | |
|---|---------------|--------------------|--|--------|
| Shareholding Structure/Free Float | | | | |
| Description | 30-Jun-21 | | 30-Jun-20 | |
| | Units P | ercentage | Unit Percenta | ige |
| Issued Share Capital | 2,999,999,418 | 100% | 2,999,999,418 | 100% |
| Substantial Shareholdings(5% and above) | | | | |
| UAC of Nigeria Plc | 2,198,745,772 | 73.29% | 2,198,745,772 | 73.29% |
| Total Substantial Shareholdings | 2,198,745,772 | 73.29% | 2,198,745,772 | 73.29% |
| Directors' Shareholdings(direct and indirect), ex | | stantial interests | | |
| Mr. Joseph Dada | - | - | - | - |
| Mr. Adebolanle Badejo | - | - | - | - |
| Mr. Adegboyega Adedeji | - | - | - | - |
| Mrs. Bolarin Okunowo | - | - | - | - |
| Mr. Daniel Obaseki | - | - | - | - |
| Mr Abayomi Adeyemi | - | - | - | - |
| Other Influential Shareholdings | | | | |
| Total Other Influential Shareholdings | 901 252 646 | 26 71% | 201 252 646 | 26 71% |
| Free Float in Units and Percentage | 801,253,646 | 26.71% | 801,253,646 | 26.71% |

N400,626,823

Declaration:

Free Float in Value

(A) Livestock Feeds Plc with a free float percentage of 26.71% as at 30 June 2021, is compliant with the Exchange's free float requirements for companies listed on the Main Board.

N1,514,369,390.94